CY2018 Budget Reductions: \$12.6 Million

Operating Review - Level 1 Trend Analysis \$883K

Personnel Reductions: \$275K

Building Improvements: \$160K

Contracted Services: \$100K

Equipment Purchases: \$115K

Operating Supplies: \$100K

Technology Purchases: \$90K

Conferences & Dues: \$43K

Operating Review - Level 2 Multi-Department Review \$1.61M

Personnel Reductions: \$762K

IT Initiatives: \$475K

Consultant Services: \$162K

Contracted Maintenance: \$75K

Operating Supplies: \$75K

Building Improvements: \$65K

<u>Capital Review</u> Project Deferrals & Phasing \$10.1M

MIP Phase-In: \$1.5M

Streetlight Conversion: \$2.0M

Defer NextGen E-911: \$1.9M

Delay N. Aurora Underpass: \$1.2M

Defer Capital Maintenance: \$1.6M

Delay Capital Upgrades: \$1.9M