

**NAPER SETTLEMENT - OPERATING FINANCIAL REPORT
FOR THE ELEVENTH MONTH ENDING NOVEMBER 30, 2024**

Unaudited

		November Actual	November Budget	Variance	YTD Actual	YTD Budget	Variance	Annual Budget	2023 YTD Actual
Revenue									
	School Services	\$ 16,224	\$ 24,010	\$ (7,786)	\$ 136,341	\$ 154,105	\$ (17,764)	\$ 166,905	\$ 135,747
	Tours	\$ -	\$ -	\$ -	\$ 8,900	\$ 6,400	\$ 2,500	\$ 6,400	\$ 10,151
	Public Programs	\$ 870	\$ 3,000	\$ (2,130)	\$ 171,966	\$ 145,500	\$ 26,466	\$ 148,500	\$ 126,616
	Gate Admissions	\$ 4,981	\$ 750	\$ 4,231	\$ 43,716	\$ 43,750	\$ (34)	\$ 44,800	\$ 40,773
	Weddings	\$ 10,600	\$ 11,000	\$ (400)	\$ 85,030	\$ 73,220	\$ 11,810	\$ 84,220	\$ 82,658
	Other Rentals	\$ 1,737	\$ 2,000	\$ (263)	\$ 72,162	\$ 94,815	\$ (22,653)	\$ 96,815	\$ 65,650
Total Operating Revenue		\$ 34,412	\$ 40,760	\$ (6,348)	\$ 518,115	\$ 517,790	\$ 325	\$ 547,640	\$ 461,595
	Net Investment Income								
	Interest Property Tax	\$ 2,208	\$ -	\$ 2,208	\$ 2,208	\$ -	\$ 2,208	\$ -	\$ -
	Operational Transfer	\$ -	\$ -	\$ -	\$ 750,000	\$ -	\$ 750,000	\$ 1,000,000	\$ -
Revenue Excluding Tax Support		\$ 36,620	\$ 40,760	\$ (4,140)	\$ 1,270,323	\$ 517,790	\$ 752,533	\$ 1,547,640	\$ 461,595
	Tax Support	\$ 23,446	\$ 1,948,626	\$ (1,925,180)	\$ 3,895,154	\$ 3,897,251	\$ (2,097)	\$ 3,897,251	\$ 4,145,894
Total Revenue		\$ 60,065	\$ 1,989,386	\$ (1,929,320)	\$ 5,165,477	\$ 4,415,041	\$ 750,436	\$ 5,444,891	\$ 4,607,489
Expenses									
	Salaries and Benefits	\$ 336,937	\$ 428,174	\$ (91,237)	\$ 3,011,054	\$ 3,598,189	\$ (587,135)	\$ 3,898,542	\$ 2,712,501
	Vacancy Factor	\$ -	\$ (5,666)	\$ 5,666	\$ -	\$ (62,334)	\$ 62,334	\$ (68,000)	\$ -
Non-salary expenses									
	Utilities	\$ 9,573	\$ 11,556	\$ (1,983)	\$ 116,352	\$ 138,784	\$ (22,432)	\$ 149,840	\$ 111,428
	Program Support	\$ 13,349	\$ 25	\$ 13,324	\$ 66,911	\$ 84,987	\$ (18,076)	\$ 86,012	\$ 41,374
	Janitorial Services	\$ 19,908	\$ 20,887	\$ (979)	\$ 243,955	\$ 244,068	\$ (113)	\$ 265,895	\$ 199,773
	Buildings & Grounds Maintenance	\$ 138,490	\$ 26,750	\$ 111,740	\$ 638,320	\$ 477,534	\$ 160,786	\$ 494,340	\$ 267,402
	Advertising	\$ 2,497	\$ 2,511	\$ (14)	\$ 75,145	\$ 72,683	\$ 2,462	\$ 80,375	\$ 58,173
	Printing	\$ 200	\$ 444	\$ (244)	\$ 39,681	\$ 38,324	\$ 1,357	\$ 50,874	\$ 34,281
	City Support Services	\$ 15,379	\$ 15,379	\$ 1	\$ 169,169	\$ 169,164	\$ 6	\$ 184,543	\$ 162,679
	Postage	\$ 369	\$ 242	\$ 127	\$ 16,452	\$ 15,919	\$ 533	\$ 22,161	\$ 6,746
	Supplies	\$ 1,739	\$ 2,709	\$ (970)	\$ 59,319	\$ 73,919	\$ (14,600)	\$ 75,078	\$ 41,219
	Other	\$ 20,640	\$ 18,384	\$ 2,256	\$ 72,501	\$ 168,061	\$ (95,560)	\$ 187,381	\$ 2,903
	Technology Hardware	\$ -	\$ -	\$ -	\$ 12,030	\$ 17,850	\$ (5,820)	\$ 17,850	\$ 40,018
Total Non-salary expenses		\$ 222,143	\$ 98,886	\$ 123,256	\$ 1,509,835	\$ 1,501,292	\$ 8,543	\$ 1,614,349	\$ 965,996
Total Expenses		\$ 559,080	\$ 527,060	\$ 32,019	\$ 4,520,890	\$ 5,099,481	\$ (578,592)	\$ 5,512,891	\$ 3,678,497
Total Expenses - Using Vacancy Factor		\$ 559,080	\$ 521,394	\$ 37,685	\$ 4,520,890	\$ 5,037,147	\$ (516,258)	\$ 5,444,891	\$ 3,678,497
NET SURPLUS/(DEFICIT)		\$ (499,015)	\$ 1,462,325	\$ (1,961,340)	\$ 644,587	\$ (684,440)	\$ 1,329,028	\$ (68,000)	\$ 928,992
NET SURPLUS/(DEFICIT) - Using Vacancy Factor		\$ (499,015)	\$ 1,467,991	\$ (1,967,006)	\$ 644,587	\$ (622,106)	\$ 1,266,694	\$ -	\$ 928,992
Non-Operating Expenses									
	NS052 CIP HVAC	\$ 40,500	\$ -	\$ 40,500	\$ 173,986	\$ 218,250	\$ (44,264)	\$ 218,250	\$ -
	NS061 CIP Mansion	\$ -	\$ -	\$ -	\$ 275,168	\$ 208,000	\$ 67,168	\$ 208,000	\$ -
	NS067 CIP Sitewide Fiberoptic Cabling Upgrade	\$ -	\$ -	\$ -	\$ 628,601	\$ 632,000	\$ (3,399)	\$ 632,000	\$ -
	VE24-980 CIP Pickup Truck with Plow	\$ -	\$ -	\$ -	\$ 72,994	\$ 77,500	\$ (4,506)	\$ 77,500	\$ -
Total Non-Operating Expenses		\$ 40,500	\$ -	\$ 40,500	\$ 1,150,748	\$ 1,135,750	\$ 14,998	\$ 1,135,750	\$ -

Napier Settlement - Cash Flow Projections through December 2024																	
	Annual Budget	Projected Amount	January Actuals	February Actuals	March Actuals	April Actuals	May Actuals	June Actuals	July Actuals	August Actuals	September Actuals	October Actuals	November Actuals	December Budget	CY23 Actual	CY22 Actual	
Beginning Fund Balance	\$ 579,781	\$ 579,781															
Projected Revenue																	
School Services	\$ 166,905	\$ 142,765	\$ 10,768	\$ 17,507	\$ 15,207	\$ 26,300	\$ 27,915	\$ 732	\$ -	\$ -	\$ 6,568	\$ 15,120	\$ 16,224	\$ 12,800	\$ 137,290	\$ 75,233	
Tours	\$ 6,400	\$ 8,900	\$ 48	\$ -	\$ 628	\$ 1,050	\$ 250	\$ 3,032	\$ 1,064	\$ 936	\$ 1,014	\$ 878	\$ -	\$ -	\$ 10,151	\$ 4,950	
Public Programs	\$ 148,500	\$ 171,966	\$ 1,030	\$ 113,367	\$ 7,253	\$ 7,036	\$ 9,251	\$ 14,710	\$ 8,000	\$ 12,707	\$ (4,339)	\$ 2,081	\$ 870	\$ 3,000	\$ 126,962	\$ 117,854	
Gate Admissions	\$ 44,800	\$ 46,056	\$ 1,678	\$ 155	\$ 241	\$ 562	\$ 3,798	\$ 6,764	\$ 7,919	\$ 8,621	\$ 4,113	\$ 4,884	\$ 4,981	\$ 1,050	\$ 41,640	\$ 39,631	
Weddings	\$ 84,220	\$ 85,030	\$ 7,645	\$ 4,690	\$ 4,170	\$ 4,600	\$ 4,515	\$ 13,625	\$ 7,870	\$ 1,400	\$ 10,420	\$ 15,495	\$ 10,600	\$ 11,000	\$ 86,108	\$ 98,029	
Other Rentals	\$ 96,815	\$ 73,050	\$ -	\$ 6,685	\$ 4,445	\$ 26,557	\$ 11,301	\$ 6,476	\$ 2,166	\$ 308	\$ 3,352	\$ 9,136	\$ 1,737	\$ 2,000	\$ 65,650	\$ 98,745	
Total Operating Revenue	\$ 547,640	\$ 527,767	\$ 21,169	\$ 142,404	\$ 31,944	\$ 66,105	\$ 57,030	\$ 45,339	\$ 27,019	\$ 23,972	\$ 21,128	\$ 47,594	\$ 34,412	\$ 29,850	\$ 467,801	\$ 434,446	
Sale of Property	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,115	
Interest Property Tax	\$ -	\$ 2,208	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,208	\$ -	\$ -	\$ -	
Investment Income	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,681	\$ -	
Unrealized Investment Gains/Losses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,070	\$ -	
Money Manager Fee	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (528)	\$ -	
Operational Transfer	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ 250,000			
Revenue Excluding Tax Support	\$ 1,547,640	\$ 1,527,767	\$ 21,169	\$ 142,404	\$ 281,944	\$ 66,105	\$ 57,030	\$ 295,339	\$ 27,019	\$ 23,972	\$ 271,128	\$ 47,594	\$ 36,620	\$ 279,850	\$ 490,024	\$ 437,561	
Tax Support	\$ 3,897,251	\$ 3,897,251	\$ -	\$ -	\$ -	\$ 330	\$ 296,684	\$ 1,763,908	\$ 47,789	\$ 69,430	\$ 1,655,515	\$ 38,049	\$ 23,446	\$ -	\$4,158,180	\$3,922,944	
Total Revenue	\$ 5,444,891	\$ 5,425,018	\$ 21,169	\$ 142,404	\$ 281,944	\$ 66,435	\$ 353,714	\$ 2,059,247	\$ 74,808	\$ 93,402	\$ 1,926,643	\$ 85,643	\$ 60,066	\$ 279,850	\$4,648,204	\$ 4,360,505	
Expenses																	
*Salaries and Benefits	\$ 3,898,542	\$ 3,539,420	\$ 272,730	\$ 249,693	\$ 253,126	\$ 239,726	\$ 354,452	\$ 262,341	\$ 261,112	\$ 245,298	\$ 235,429	\$ 300,211	\$ 336,937	\$ 300,353	\$ 3,115,583	\$ 3,030,696	
Vacancy Factor	\$ (68,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Non-salary expenses																	
Utilities	\$ 149,840	\$ 149,840	\$ 6,554	\$ 14,404	\$ 10,742	\$ 9,748	\$ 8,790	\$ 10,302	\$ 12,013	\$ 12,389	\$ 11,426	\$ 10,410	\$ 9,573	\$ 11,056	\$ 121,886	\$ 134,279	
Program Support	\$ 86,012	\$ 86,012	\$ 1,732	\$ 27	\$ 27	\$ 4,501	\$ 2,327	\$ 3,145	\$ 3,734	\$ 3,678	\$ 2,273	\$ 32,294	\$ 13,349	\$ 1,025	\$ 46,223	\$ 48,319	
Janitorial Services	\$ 265,895	\$ 265,895	\$ 17,395	\$ 16,584	\$ 15,765	\$ 17,321	\$ 20,158	\$ 21,077	\$ 27,540	\$ 30,572	\$ 23,486	\$ 34,150	\$ 19,908	\$ 21,827	\$ 216,871	\$ 197,827	
* Buildings & Grounds Maintenance	\$ 494,340	\$ 853,463	\$ 33,239	\$ 33,456	\$ 9,874	\$ 19,860	\$ 95,672	\$ 92,363	\$ 91,411	\$ 44,872	\$ 49,645	\$ 29,438	\$ 138,490	\$ 16,806	\$ 372,958	\$ 197,363	
Advertising	\$ 80,375	\$ 80,375	\$ 7,423	\$ 9,197	\$ 942	\$ 3,996	\$ 5,112	\$ 10,643	\$ 1,564	\$ 12,673	\$ 11,794	\$ 9,337	\$ 2,497	\$ 7,692	\$ 69,240	\$ 54,599	
Printing	\$ 50,874	\$ 50,874	\$ 166	\$ 756	\$ 1,448	\$ 9,333	\$ 1,201	\$ 969	\$ 13,658	\$ -	\$ 939	\$ 11,012	\$ 200	\$ 12,550	\$ 49,683	\$ 49,852	
Furniture & Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,530	\$ 125,150	
City Support Services	\$ 184,543	\$ 184,543	\$ 15,379	\$ 15,379	\$ 15,379	\$ 15,379	\$ 15,379	\$ 15,379	\$ 15,379	\$ 15,379	\$ 15,379	\$ 15,379	\$ 15,379	\$ 15,380	\$ 177,468	\$ 158,160	
Postage	\$ 22,161	\$ 22,161	\$ 37	\$ 36	\$ 28	\$ 51	\$ 7,150	\$ 56	\$ 36	\$ 73	\$ 8,446	\$ 170	\$ 369	\$ 6,242	\$ 13,556	\$ 22,342	
Supplies	\$ 75,078	\$ 75,078	\$ 1,325	\$ 3,028	\$ 12,994	\$ 20,101	\$ 4,571	\$ 3,448	\$ 773	\$ 2,667	\$ 1,081	\$ 7,593	\$ 1,739	\$ 1,159	\$ 73,015	\$ 22,553	
**Other	\$ 187,381	\$ 102,381	\$ 2,639	\$ 8,679	\$ 8,235	\$ 2,404	\$ 5,111	\$ 6,746	\$ 8,661	\$ 2,712	\$ 3,711	\$ 2,754	\$ 20,640	\$ 17,030	\$ 42,432	\$ 49,150	
Technology Hardware	\$ 17,850	\$ 17,850	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,030	\$ -	\$ -	\$ -	\$ -	\$ 40,018	\$ 870	
Total Non-salary expenses	\$ 1,614,349	\$ 1,888,472	\$ 85,889	\$ 101,546	\$ 75,434	\$ 102,694	\$ 165,471	\$ 164,128	\$ 174,769	\$ 137,045	\$ 128,180	\$ 152,537	\$ 222,144	\$ 110,767	\$ 1,235,880	\$ 1,060,465	
Total Expenses	\$ 5,444,891	\$ 5,427,891	\$ 358,619	\$ 351,239	\$ 328,560	\$ 342,420	\$ 519,923	\$ 426,469	\$ 435,881	\$ 382,343	\$ 363,609	\$ 452,748	\$ 559,081	\$ 411,120	\$ 4,351,463	\$ 4,091,161	
NET SURPLUS/(DEFICIT)	\$ -	\$ (2,873)	\$ (337,450)	\$ (208,835)	\$ (46,616)	\$ (275,985)	\$ (166,209)	\$ 1,632,778	\$ (361,073)	\$ (288,941)	\$ 1,563,034	\$ (367,105)	\$ (499,015)	\$ (131,270)			
Ending Fund Balance Estimate	\$ 579,781	\$ 576,908															
Non-Operating Expenses																	
NS052 CIP HVAC	\$ 218,250	\$ 354,250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,486	\$ -	\$ -	\$ -	\$ 117,000	\$ 40,500	\$ -			
NS061 CIP Mansion	\$ 208,000	\$ 208,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,596	\$ -	\$ 72,000	\$ 40,000	\$ 145,572	\$ -	\$ -			
NS067 CIP Sitewide Fiberoptic	\$ 632,000	\$ 632,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 447,383	\$ -	\$ 118,357	\$ 62,860	\$ -	\$ -			
VE24-980 CIP Pickup Truck	\$ 77,500	\$ 72,994	\$ -	\$ -	\$ -	\$ -	\$ 66,616	\$ 6,378	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -			
Total Non-Operating Expenses	\$ 1,135,750	\$ 1,267,244	\$ -	\$ -	\$ -	\$ -	\$ 66,616	\$ 40,460	\$ 447,383	\$ 72,000	\$ 158,357	\$ 325,432	\$ 40,500	\$ -			

Updated as of 12/8/24

* Savings from S&B will be used for B&G projects

** Removed \$50K Master Plan & \$35K Magnitech

Naper Settlement

For the Month Ending November 30, 2024

NAPER SETTLEMENT

YTD Revenue

Operating and Tax Revenue is over \$750,436 YTD.

Operating and Tax Monthly Revenue is under \$1,929,320.

- School Services are under \$17,764 YTD. Monthly revenue is under \$7,786. As of December 8th; there are 8 onsite schools scheduled, with \$2,944 in revenue coming through the pipeline. School Services updated projected revenue for the year is \$142,765.
- Group Tours are over by \$2,500 YTD due to adult group tours and Home School Days.
- Public Programs are over by \$26,466 YTD. Monthly revenue is under \$2,130. This line includes camps, farmers market, blacksmithing class, walking tours, and scout programs. Farmers market revenue is budgeted at \$27,625 and has brought in \$26,150. YTD revenue is over due to the success of our camps.
- Gate Admissions are under \$34 YTD. Monthly revenue is over \$4,231 due to Trick or Treat sales. Gate Admissions updated projected revenue for the year is \$46,056.
- Weddings are over \$11,810 YTD. Monthly revenue is under \$400. YTD revenue is over due to wedding showcase revenue.
- Other Rentals are under \$22,653 YTD. Monthly revenue is under \$263. Other Rentals updated projected revenue for the year is \$73,050. Innovation Gateway is not meeting its anticipated revenue for rentals.
- Operational Transfer budgeted for the year is \$1,000,000. \$750,000 has been received to date.
- Tax Support budgeted for the year is \$3,897,251. \$23,446 for November has been received.

YTD Expenses

Operating Expenses are under \$516,258 YTD.

Operating Monthly Expenses are over \$37,685.

- Salaries and Benefits are under \$587,135 YTD. Monthly expenses are under \$91,237 due to vacancies.
- Accounting for the city vacancy factor, Salaries & Benefits are under \$524,801 YTD and are under \$85,571 for the month.
- Utilities are under \$22,432 YTD. Monthly expenses are under \$1,983. As of November, the current rate is at \$.34. Electric and gas usage was lower than expected.
- Program Support is under \$18,076 YTD. Monthly expenses are over \$13,324 due to removal of wallpaper/painting in the PEH old lobby and exhibit design services that hit the Curatorial other professional services line.
- Janitorial Services are under \$113 YTD. Monthly expenses are under \$979.
- Buildings & Grounds Maintenance is over \$160,786 YTD. Monthly expenses are over \$111,740. YTD expense overages will be covered by savings in salaries & benefits.
- Advertising is over \$2,462 YTD. Monthly expenses are under \$14.

- Printing is over \$1,357 YTD. Monthly expenses are under \$244. YTD actuals are over due to curatorial printing.
- City Support Services is over \$6 YTD. Monthly expenses are over \$1.
- Postage is over \$533 YTD. Monthly expenses are over \$127 due to paying for annual permit fee.
- Supplies are under \$14,600 YTD. Monthly expenses are under \$970 due to LE operating supplies spending being low. YTD expenses are under due to Curatorial and Admin operating supplies spending being low.
- Other Expenses are under \$95,560 YTD. Monthly expenses are over \$2,256 due to holiday lighting invoice for buildings hitting. YTD expenses are under due to low spending in other professional services and no spending in technology hardware. This line also includes the categories of Dues & Subscriptions, Conferences & Trainings, and Administrative Service Fees.
- Technology Hardware is under \$5,820 YTD. This is for the computer refresh program managed by City IT.
- NS052 CIP HVAC is under \$44,264 YTD. Monthly expenses are over \$40,500. The new repair estimate for Chapel HVAC is \$354,250.
- NS061 CIP Mansion is over \$67,168 YTD.
- NS067 CIP Sitewide Fiberoptic Cabling Upgrade is under \$3,399.
- VE24-980 CIP Pickup Truck with Plow is under \$4,506 YTD. The truck has been received and is fully expensed.

**NAPER SETTLEMENT - OPERATING FINANCIAL REPORT
FOR THE TWELFTH MONTH ENDING DECEMBER 31, 2024**

Unaudited

		December Actual	December Budget	Variance	*YTD Actual	YTD Budget	Variance	Annual Budget	CY23 YTD Actual
Revenue									
	School Services	\$ 28,570	\$ 12,800	\$ 15,770	\$ 164,911	\$ 166,905	\$ (1,994)	\$ 166,905	\$ 137,290
	Tours	\$ -	\$ -	\$ -	\$ 8,900	\$ 6,400	\$ 2,500	\$ 6,400	\$ 10,151
	Public Programs	\$ 448	\$ 3,000	\$ (2,552)	\$ 172,414	\$ 148,500	\$ 23,914	\$ 148,500	\$ 126,962
	Gate Admissions	\$ 4,996	\$ 1,050	\$ 3,946	\$ 48,712	\$ 44,800	\$ 3,912	\$ 44,800	\$ 41,640
	Weddings	\$ 13,925	\$ 11,000	\$ 2,925	\$ 98,955	\$ 84,220	\$ 14,735	\$ 84,220	\$ 86,108
	Other Rentals	\$ 1,478	\$ 2,000	\$ (522)	\$ 73,640	\$ 96,815	\$ (23,175)	\$ 96,815	\$ 65,650
Total Operating Revenue		\$ 49,417	\$ 29,850	\$ 19,567	\$ 567,532	\$ 547,640	\$ 19,892	\$ 547,640	\$ 467,801
	Investment Income	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 354
	Interest on Property Tax	\$ -	\$ -	\$ -	\$ 4,986	\$ -	\$ 4,986	\$ -	\$ -
	Operational transfer	\$ 250,000	\$ 250,000	\$ -	\$ 1,000,000	\$ 1,000,000	\$ -	\$ 1,000,000	\$ -
Revenue Excluding Tax Support		\$ 299,417	\$ 279,850	\$ 19,567	\$ 1,572,518	\$ 1,547,640	\$ 24,878	\$ 1,547,640	\$ 467,801
	Tax Support	\$ 27,879	\$ -	\$ 27,879	\$ 3,923,033	\$ 3,897,251	\$ 25,782	\$ 3,897,251	\$ 4,158,180
Total Revenue		\$ 327,296	\$ 279,850	\$ 47,446	\$ 5,495,552	\$ 5,444,891	\$ 50,661	\$ 5,444,891	\$ 4,625,981
Expenses									
	Salaries and Benefits	\$ 303,817	\$ 300,353	\$ 3,464	\$ 3,314,872	\$ 3,898,542	\$ (583,670)	\$ 3,898,542	\$ 3,115,583
	Vacancy Factor	\$ -	\$ (5,666)	\$ 5,666	\$ -	\$ (68,000)	\$ 68,000	\$ (68,000)	\$ -
Non-salary expenses									
	Utilities	\$ 10,202	\$ 11,056	\$ (854)	\$ 126,554	\$ 149,840	\$ (23,286)	\$ 149,840	\$ 121,886
	Program Support	\$ 6,262	\$ 1,025	\$ 5,237	\$ 73,173	\$ 86,012	\$ (12,839)	\$ 86,012	\$ 46,223
	Janitorial Services	\$ 23,347	\$ 21,827	\$ 1,520	\$ 267,302	\$ 265,895	\$ 1,407	\$ 265,895	\$ 216,871
	Buildings & Grounds Maintenance	\$ 148,800	\$ 16,806	\$ 131,994	\$ 787,120	\$ 494,340	\$ 292,780	\$ 494,340	\$ 371,583
	Advertising	\$ 10,430	\$ 7,692	\$ 2,738	\$ 85,574	\$ 80,375	\$ 5,199	\$ 80,375	\$ 68,224
	Printing	\$ 15,212	\$ 12,550	\$ 2,662	\$ 54,894	\$ 50,874	\$ 4,020	\$ 50,874	\$ 49,314
	City Support Services	\$ 15,379	\$ 15,380	\$ (1)	\$ 184,548	\$ 184,543	\$ 5	\$ 184,543	\$ 177,468
	Postage	\$ 6,742	\$ 6,242	\$ 500	\$ 23,195	\$ 22,161	\$ 1,034	\$ 22,161	\$ 13,556
	Supplies	\$ 9,244	\$ 1,159	\$ 8,085	\$ 68,563	\$ 75,078	\$ (6,515)	\$ 75,078	\$ 73,015
	Other	\$ 1,368	\$ 19,320	\$ (17,952)	\$ 73,868	\$ 187,381	\$ (113,513)	\$ 187,381	\$ 42,432
	Technology Hardware	\$ -	\$ -	\$ -	\$ 12,030	\$ 17,850	\$ (5,820)	\$ 17,850	\$ 40,018
Total Non-salary expenses		\$ 246,986	\$ 113,057	\$ 133,929	\$ 1,756,821	\$ 1,614,349	\$ 142,472	\$ 1,614,349	\$ 1,220,590
Total Expenses		\$ 550,803	\$ 413,410	\$ 137,394	\$ 5,071,693	\$ 5,512,891	\$ (441,198)	\$ 5,512,891	\$ 4,336,173
Total Expenses - Using Vacancy Factor		\$ 550,803	\$ 407,744	\$ 143,060	\$ 5,071,693	\$ 5,444,891	\$ (373,198)	\$ 5,444,891	\$ 4,336,173
NET SURPLUS/(DEFICIT)		\$ (223,507)	\$ (133,560)	\$ (89,948)	\$ 423,859	\$ (68,000)	\$ 491,859	\$ (68,000)	\$ 289,808
NET SURPLUS/(DEFICIT) - Using Vacancy Factor		\$ (223,507)	\$ (127,894)	\$ (95,614)	\$ 423,859	\$ -	\$ 423,859	\$ -	\$ 289,808
Non-Operating Expenses									
	NS052 CIP HVAC	\$ 196,745	\$ -	\$ 196,745	\$ 370,731	\$ 218,250	\$ 152,481	\$ 218,250	\$ -
	NS061 CIP Mansion	\$ 83,350	\$ -	\$ 83,350	\$ 358,518	\$ 208,000	\$ 150,518	\$ 208,000	\$ -
	NS067 CIP Sitewide Fiberoptic Cabling Upgrade	\$ -	\$ -	\$ -	\$ 628,601	\$ 632,000	\$ (3,399)	\$ 632,000	\$ -
	VE24-980 CIP Pickup Truck with Plow	\$ -	\$ -	\$ -	\$ 72,994	\$ 77,500	\$ (4,506)	\$ 77,500	\$ -
Total Non-Operating Expenses		\$ 280,095	\$ -	\$ 280,095	\$ 1,430,844	\$ 1,135,750	\$ 295,094	\$ 1,135,750	\$ -

* An estimated \$95,000 in outstanding expenses will still hit for the 2024 calendar year.

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Napier Settlement - Cash Flow Projections through December 2024																	
	Annual Budget	Projected Amount	January Actuals	February Actuals	March Actuals	April Actuals	May Actuals	June Actuals	July Actuals	August Actuals	September Actuals	October Actuals	November Actuals	December Actuals	CY23 Actual	CY22 Actual	
Beginning Fund Balance	\$ 579,781	\$ 579,781															
Projected Revenue																	
School Services	\$ 166,905	\$ 164,911	\$ 10,768	\$ 17,507	\$ 15,207	\$ 26,300	\$ 27,915	\$ 732	\$ -	\$ -	\$ 6,568	\$ 15,120	\$ 16,224	\$ 28,570	\$ 137,290	\$ 75,233	
Tours	\$ 6,400	\$ 8,900	\$ 48	\$ -	\$ 628	\$ 1,050	\$ 250	\$ 3,032	\$ 1,064	\$ 936	\$ 1,014	\$ 878	\$ -	\$ -	\$ 10,151	\$ 4,950	
Public Programs	\$ 148,500	\$ 172,414	\$ 1,030	\$ 113,367	\$ 7,253	\$ 7,036	\$ 9,251	\$ 14,710	\$ 8,000	\$ 12,707	\$ (4,339)	\$ 2,081	\$ 870	\$ 448	\$ 126,962	\$ 117,854	
Gate Admissions	\$ 44,800	\$ 48,712	\$ 1,678	\$ 155	\$ 241	\$ 562	\$ 3,798	\$ 6,764	\$ 7,919	\$ 8,621	\$ 4,113	\$ 4,884	\$ 4,981	\$ 4,996	\$ 41,640	\$ 39,631	
Weddings	\$ 84,220	\$ 98,955	\$ 7,645	\$ 4,690	\$ 4,170	\$ 4,600	\$ 4,515	\$ 13,625	\$ 7,870	\$ 1,400	\$ 10,420	\$ 15,495	\$ 10,600	\$ 13,925	\$ 86,108	\$ 98,029	
Other Rentals	\$ 96,815	\$ 73,640	\$ -	\$ 6,685	\$ 4,445	\$ 26,557	\$ 11,301	\$ 6,476	\$ 2,166	\$ 308	\$ 3,352	\$ 9,136	\$ 1,737	\$ 1,478	\$ 65,650	\$ 98,745	
Total Operating Revenue	\$ 547,640	\$ 567,532	\$ 21,169	\$ 142,404	\$ 31,944	\$ 66,105	\$ 57,030	\$ 45,339	\$ 27,019	\$ 23,972	\$ 21,128	\$ 47,594	\$ 34,412	\$ 49,417	\$ 467,801	\$ 434,446	
Sale of Property	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,115	
Interest Property Tax	\$ -	\$ 4,986	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,986	\$ -	\$ -	\$ -	
Investment Income	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,681	\$ -	
Unrealized Investment Gains/Losses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,070	\$ -	
Money Manager Fee	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (528)	\$ -	
Operational Transfer	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ 250,000			
Revenue Excluding Tax Support	\$ 1,547,640	\$ 1,567,532	\$ 21,169	\$ 142,404	\$ 281,944	\$ 66,105	\$ 57,030	\$ 295,339	\$ 27,019	\$ 23,972	\$ 271,128	\$ 47,594	\$ 39,398	\$ 299,417	\$ 490,024	\$ 437,561	
Tax Support	\$ 3,897,251	\$ 3,923,033	\$ -	\$ -	\$ -	\$ 330	\$ 296,684	\$ 1,763,908	\$ 47,789	\$ 69,430	\$ 1,655,515	\$ 38,049	\$ 23,446	\$ 27,879	\$4,158,180	\$3,922,944	
Total Revenue	\$ 5,444,891	\$ 5,490,565	\$ 21,169	\$ 142,404	\$ 281,944	\$ 66,435	\$ 353,714	\$ 2,059,247	\$ 74,808	\$ 93,402	\$ 1,926,643	\$ 85,643	\$ 62,844	\$ 327,296	\$4,648,204	\$ 4,360,505	
Expenses																	
*Salaries and Benefits	\$ 3,898,542	\$ 3,314,872	\$ 272,730	\$ 249,693	\$ 253,126	\$ 239,726	\$ 354,452	\$ 262,341	\$ 261,112	\$ 245,298	\$ 235,429	\$ 300,211	\$ 336,937	\$ 303,817	\$ 3,115,583	\$ 3,030,696	
Vacancy Factor	\$ (68,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Non-salary expenses																	
Utilities	\$ 149,840	\$ 126,554	\$ 6,554	\$ 14,404	\$ 10,742	\$ 9,748	\$ 8,790	\$ 10,302	\$ 12,013	\$ 12,389	\$ 11,426	\$ 10,410	\$ 9,573	\$ 10,202	\$ 121,886	\$ 134,279	
Program Support	\$ 86,012	\$ 73,173	\$ 1,732	\$ 27	\$ 27	\$ 4,501	\$ 2,327	\$ 3,145	\$ 3,734	\$ 3,678	\$ 2,273	\$ 32,294	\$ 13,349	\$ 6,262	\$ 46,223	\$ 48,319	
Janitorial Services	\$ 265,895	\$ 267,302	\$ 17,395	\$ 16,584	\$ 15,765	\$ 17,321	\$ 20,158	\$ 21,077	\$ 27,540	\$ 30,572	\$ 23,486	\$ 34,150	\$ 19,908	\$ 23,347	\$ 216,871	\$ 197,827	
* Buildings & Grounds Maintenance	\$ 494,340	\$ 882,120	\$ 33,239	\$ 33,456	\$ 9,874	\$ 19,860	\$ 95,672	\$ 92,363	\$ 91,411	\$ 44,872	\$ 49,645	\$ 29,438	\$ 138,490	\$ 148,800	\$ 372,958	\$ 197,363	
Advertising	\$ 80,375	\$ 85,574	\$ 7,423	\$ 9,197	\$ 942	\$ 3,996	\$ 5,112	\$ 10,643	\$ 1,564	\$ 12,673	\$ 11,794	\$ 9,337	\$ 2,497	\$ 10,430	\$ 69,240	\$ 54,599	
Printing	\$ 50,874	\$ 54,894	\$ 166	\$ 756	\$ 1,448	\$ 9,333	\$ 1,201	\$ 969	\$ 13,658	\$ -	\$ 939	\$ 11,012	\$ 200	\$ 15,212	\$ 49,683	\$ 49,852	
Furniture & Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,530	\$ 125,150	
City Support Services	\$ 184,543	\$ 184,548	\$ 15,379	\$ 15,379	\$ 15,379	\$ 15,379	\$ 15,379	\$ 15,379	\$ 15,379	\$ 15,379	\$ 15,379	\$ 15,379	\$ 15,379	\$ 15,379	\$ 177,468	\$ 158,160	
Postage	\$ 22,161	\$ 23,195	\$ 37	\$ 36	\$ 28	\$ 51	\$ 7,150	\$ 56	\$ 36	\$ 73	\$ 8,446	\$ 170	\$ 369	\$ 6,742	\$ 13,556	\$ 22,342	
Supplies	\$ 75,078	\$ 68,563	\$ 1,325	\$ 3,028	\$ 12,994	\$ 20,101	\$ 4,571	\$ 3,448	\$ 773	\$ 2,667	\$ 1,081	\$ 7,593	\$ 1,739	\$ 9,244	\$ 73,015	\$ 22,553	
**Other	\$ 187,381	\$ 73,868	\$ 2,639	\$ 8,679	\$ 8,235	\$ 2,404	\$ 5,111	\$ 6,746	\$ 8,661	\$ 2,712	\$ 3,711	\$ 2,754	\$ 20,640	\$ 1,368	\$ 42,432	\$ 49,150	
Technology Hardware	\$ 17,850	\$ 12,030	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,030	\$ -	\$ -	\$ -	\$ -	\$ 40,018	\$ 870	
Total Non-salary expenses	\$ 1,614,349	\$ 1,851,821	\$ 85,889	\$ 101,546	\$ 75,434	\$ 102,694	\$ 165,471	\$ 164,128	\$ 174,769	\$ 137,045	\$ 128,180	\$ 152,537	\$ 222,144	\$ 246,986	\$ 1,235,880	\$ 1,060,465	
Total Expenses	\$ 5,444,891	\$ 5,166,693	\$ 358,619	\$ 351,239	\$ 328,560	\$ 342,420	\$ 519,923	\$ 426,469	\$ 435,881	\$ 382,343	\$ 363,609	\$ 452,748	\$ 559,081	\$ 550,803	\$ 4,351,463	\$ 4,091,161	
NET SURPLUS/(DEFICIT)	\$ -	\$ 323,872	\$ (337,450)	\$ (208,835)	\$ (46,616)	\$ (275,985)	\$ (166,209)	\$ 1,632,778	\$ (361,073)	\$ (288,941)	\$ 1,563,034	\$ (367,105)	\$ (496,237)	\$ (223,507)			
Ending Fund Balance Estimate	\$ 579,781	\$ 903,653															
Non-Operating Expenses																	
NS052 CIP HVAC	\$ 218,250	\$ 370,371	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,486	\$ -	\$ -	\$ -	\$ 117,000	\$ 40,500	\$ 196,745			
NS061 CIP Mansion	\$ 208,000	\$ 358,518	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,596	\$ -	\$ 72,000	\$ 40,000	\$ 145,572	\$ -	\$ 83,350			
NS067 CIP Sitewide Fiberoptic	\$ 632,000	\$ 632,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 447,383	\$ -	\$ 118,357	\$ 62,860	\$ -	\$ -			
VE24-980 CIP Pickup Truck	\$ 77,500	\$ 72,994	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 66,616	\$ 6,378	\$ -	\$ -	\$ -	\$ -	\$ -			
Total Non-Operating Expenses	\$ 1,135,750	\$ 1,433,883	\$ -	\$ -	\$ -	\$ -	\$ 66,616	\$ 40,460	\$ 447,383	\$ 72,000	\$ 158,357	\$ 325,432	\$ 40,500	\$ 280,095			

Updated as of 1/13/25
* Savings from S&B will be used for B&G projects
** Removed \$50K Master Plan & \$35K Magnitech

Naper Settlement
For the Month Ending December 31, 2024

NAPER SETTLEMENT

YTD Revenue

Operating and Tax Revenue is over \$50,661 YTD.

Operating and Tax Monthly Revenue is over \$47,446.

- School Services are under budget by 1.2%.
- Group Tours exceeded budgeted revenue by 39%
- Public Programs exceeded budgeted revenue by 16%.
- Gate Admissions exceeded budgeted revenue by 8%.
- Weddings exceeded budgeted revenue by 17%.
- Other Rentals are under budget by 24%.
- Operational Transfer met 100% of budgeted revenue.
- Tax Support exceeded budgeted revenue by 1% .

YTD Expenses

Operating Expenses are under \$373,198 YTD.

Operating Monthly Expenses are over \$143,060.

- Salaries and Benefits are under budget by 15%.
- Utilities are under budget by 16%.
- Program Support is under budget by 15%.
- Janitorial Services is over budget by 0.5%
- Buildings & Grounds Maintenance is over budget by 59%. Overages will be covered by savings in Salaries and Benefits.
- Advertising is over budget by 6%.
- Printing is over budget by 7%.
- City Support Services has met budgeted revenue.
- Postage is over budget by 4%.
- Supplies is under budget by 9%.
- Other Expenses is under budget by 60% due to the not expensing the following budgeted expenses, master site plan, software and hardware infrastructure and conference room TV and hardware.
- Technology Hardware is under budget by 33%.
- NS052 CIP HVAC is over budget by 69%.
- NS061 CIP Mansion is over budget by 72%.
- NS067 CIP Sitewide Fiberoptic Cabling Upgrade is under budget by 0.5%.
- VE24-980 CIP Pickup Truck with Plow is under budget 6%.